

# Shopfitting Market Rank & Profile UK 2009

# **SAMPLE**

Independent Shopfitters Market Review 2004-2013, Shopfitters Ranking, Profiles, Industry Averages for Sales, Profitability & Key Financials 2004-2013.

January 2009

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#### Fast and Effective Company & Industry Analysis

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Industry trends, market size and performance for revenue and industry value is provided from 2004 through to 2013 – based on primary research & actual sales returns, enabling a fast and accurate understanding of key industry trends and likely future prospects, facilitating sales and marketing planning.

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The report identifies the key players in the industry, and ranks them by sales, profitability and a number of other key performance indicators, enabling you to quickly identify and target the most relevant and best performing companies in the industry. The additional contact name and mailing details for each company provide the key to quickly increasing sales leads in this industry.

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4 years of the most recent accounts available, supported by our own estimates, is supplied for each company enabling the reader to understand the position of any company in the market and gauge its market share and performance against competitors in recent years.

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MTW reports are unique in that we have provided an estimate for turnover and profit ranking for every company listed, enabling the reader to gauge market share of smaller and medium sized businesses, as well as the larger companies.

#### Monitor The Market Leaders' Performance.

Key financial data are provided for every company listed for the last 4 years, enabling the reader to quickly and effectively track a company's performance in recent years, providing an excellent foundation on which to base further SWOT analysis to provide a comprehensive review of your competitive environment.

#### A Company Listing More Relevant to Your Market

MTW Research have been researching and writing market reports in these sectors since 1999 and as such we are able to develop a company listing which is more relevant to your chosen market, saving you time and money.

#### Save Your Company's Time & Money

MTW's Rank & Profile reports represent excellent value for money and don't bombard you with irrelevant financial data; they are designed to enable you to engage in fast and effective market and competitor analysis. We focus on providing what's important in an easy to reference and use format.

# 2. UK Shopfitters Market

#### 2.1 Introduction to this Rank & Profile Report

In order to offer a comprehensive and easy to use marketing tool, this report includes:-

#### **Shopfitters Industry Overview 2004-2013**

Overview of the industry's performance 2004-2008 and forecasts to 2013, including:-

- ➤ Total Industry Sales Turnover 2004-2013 & Key Trends
- Market Share by Growing, Declining & Static Sales Companies in 2008
- Market Share Mix by Employee Numbers & Turnover Size in 2008
- Market Mix for Credit Worthiness & Risk Ratings in January 2009
- > Total Industry Profitability, Assets & Liabilities, Net Worth

#### **Average Shopfitting Industry Performance 2004-2013**

A Profile of the 'Average' shopfitter, enabling effective and fast comparisons:-

- Average Shopfitter Company Sales Revenue 2004-2013
- > Average Company Profit Levels 2004-2013
- > Average Assets & Liabilities 2004-2013
- > Average Net Worth 2004-2013
- Average Value of Sales per Employee 2004-2013

#### **Shopfitters Market Ranking**

Provided for the leading companies in tabular format:-

- > By Turnover & Individual Sales Revenue Estimates for 2008
- > By Profit
- > By Total, Combined Assets
- > By Net Worth
- > By Number of Employees

#### **Company Profile & Sales Leads**

Financial data and estimates provided for the last 4 years of trading for every company:-

- Turnover & Profit estimates for every company listed for 2008
- Working Capital (i.e. Cash Available).
- > Sales & Profit Per Employee (where reported)
- ➤ Debtors Value (i.e. money owed to company each year over the last 4 years)
- Fixed Assets (e.g value of land, buildings, vehicles, equipment etc)
- Current Assets (i.e cash & other assets to be sold within 1 year)
- Current Liabilities (i.e debts or obligations due in 1 year)
- ➤ Long Term Liabilities (i.e debts or obligations which extend beyond 1 year)
- ➤ Net Worth (i.e total assets less total liabilities)
- Company's Principal Activities
- > Full Registered Address & Postcode
- > Incorporation Date
- Ultimate Holding Company & Parent Company (if applicable)
- Number of Employees (estimates given where no data exists from Companies House)
- > Senior Decision Maker / Director Contact Name

Also provided as part of the "Ultimate Pack" is a comprehensive, multi-use mailing and telemarketing list and a comprehensive financial spreadsheet including 4 years key financial data for the industry.

#### 2.2 Shopfitters Industry Competitor Listing

The following table provides a listing of the companies which are included, and for the purposes of this report, defined as 'the market'.

#### Figure 1: Shopfitting Companies Listing

110% Interiors Ltd 1st Aurora A & D Shopfitting Ltd

A D Baker Shopfitters Ltd

A Hapgood Ltd A Pollick Ltd

A R J Shopfitters Ltd Abbott International Plc

Abko Ltd

Able Contracts Ltd
Able Shopfronts
Acketts Group Ltd
Acorn Shopfit
Activ Projects Ltd
Adams Joinery

Advance Shop Fitting Ltd Advanced Shopfronts Ltd

AGM Interiors Ltd

Ajay Shopfit Maintenance Ltd

Alan Nuttall Ltd Albert Soden Ltd

Albion Design & Fabrication

Aliwood UK

Alken Construction Ltd Allan Bowden Installations Ltd

Allfit Ltd

Alman Shopfitters Ltd Alpine Design Ltd ALU UK Limited

Aluminium Windows & Shopfronts Ltd

AM System UK AMN Contracts Ltd AMS Retail Interiors

Andbridge International UK Ltd

Angel Projects Ltd

Anglia Shopfitting Norwich Ltd Anthony Willis Shopfitters Ltd Architectural Aluminium Systems Ltd

Artform International Artisan Retail Display Ltd Ashlyn (Yorkshire) Ltd Astore Harrison Ltd Astramark Ltd

Atlas Display Dhb Ltd

Axcent Ltd

Axiom Contracts Ltd B S P Shopfitting Ltd Banner Holdings Barker Interiors Barking Shopfronts Ltd Barleycroft Ltd Barlow Group Ltd Barnwood Shopfitting Barry Thomas Ltd Beasley Joiners Ltd

Belmont Shopfitters Ltd BH Construction Services Ltd Blackwell Projects Ltd Blake Interiors Ltd Blow & Scrimshaw Ltd Bond BSL Ltd

Bond BSL Ltd Boston Interiors Ltd Brandon Frost Ltd Brayshields Ltd Bridgford Interiors Ltd Bulmer Interior Contracts Ltd

Bursell Ltd

Byard & Green Ltd

CTS

Caledonia Contracts Ltd Callow Shopfitters Ltd Capital Contracts UK Ltd

Capital Installations & Services Ltd Cardinal Shopfitting & Systems Carey & Greenslade Ltd Casco Europe Ltd Castles Interiors Ltd

CDS Construction Services Ltd

Central 4 Ltd

CDM Shopfitting Ltd

Central Contracts (UK) Ltd Central Shopfitters Ltd Centreline Shopfitting Ltd Charles Evans Ltd Chartered Shopfitters Ltd

Cheshire Contracts Shopfitting Ltd

CJ Shopfitting Ltd Clements Ltd Compass Interiors Ltd Complete Shopfitting Ltd

Concept Display Systems (Southwest)

Concepts Design & Build Ltd Concord Shopfittings Ltd Contrast Shopfitters

County Shopfitting Services Ltd Crescent Installations Ltd D & H Display Ltd

D G Pudney Ltd

D.S Francis (Shop Fitters) Ltd Dartmouth General Contractors

Daw Green Contracts

Deane & Amos Shopfitting Ltd

Derrywood Display

Diamond Projects (UK) Ltd Diamond Shop Fitting Ltd DJS Project Management Ltd

Dollar Rae Ltd

DP Carpentry & Joinery Ltd Drakes Shopfitting DSB Shopfitters Ltd Du Boulay Contracts Ltd

Dual Architectural Aluminium Systems

Dugher & Moore Ltd

Dula UK

Duncan Maxwell Storefitters Ltd Dymond Engineering & Metal Products

E & H Griffith Ltd
E E Smith Contracts Ltd
Eastern Regional Shopfitters Ltd
Eastern Shop Equipment Ltd
Edgar Shopfitting Ltd
Edwin Dyson & Sons Ltd
Elite Shopfitters Ltd

Enigma Esprit UK Ltd

Essanby (MICE Group Plc)

Euro Shopfitting Ltd

Europa Shop Fitting & Interiors Ltd

Excel Shopfitting Ltd
Excelsior Shopfitters Ltd

Exeter Shopfitting & Building Services

FG Library Products Ltd
Fife Shopfitting Services Ltd
Fine Finish Contracts Ltd

Formbar Ltd

French (Joinery) Ltd

Future Display & Shopfitting Ltd G D P Design & Shopfitting

G K Raw & Co Ltd

G P C Derwent Construction

G Stacey Joinery Ltd G W S Group Ltd

G W S Shopfitting Installations Ltd

Garenne Shop Fitting Ltd

Gary Bluff GB Projects Ltd GDC Design

George Sharkey & Sons Ltd Gibson Lea Retail Interiors Ltd

Global Retail Interiors
Goodman Hichens Plc
Graeme Ash Shopfitters Ltd
Grattan Developments Ltd
GRC Retail Solutions Ltd
Greenside Shopfitting Ltd
H W D Shopfitters Ltd
Hadley Electrical
Hanover Shopfitters Ltd
Hanson Contracts Ltd
Harris & Healey Contracts Ltd

Harte Woodworking

Hatchpaines Construction Ltd

Havelock Europa Plc

Hawk Builders & Shopfitters Ltd

Hemming & Morris Ltd
Henson Projects
Hills Of Shoeburyness Ltd
HRJ Shopfitters Ltd
Hurst Group (Northern)
I W M Designs Ltd
Image Displays UK Ltd
IMB Contracts Ltd

Imb Projects Ltd
Independent Shopfitting Solutions Ltd

Infit Ltd

Input Construction Ltd
Interior Service Contracts Ltd
J Buchanan Joiners Ltd
J C M Retail Services
J M Scully Ltd

J R Cabinet Makers Ltd

Jade Shop James F Mccue JBM Shopfitting Ltd JBS Contracts JDS Group

Jephsons Shopfitters Ltd Jet Enterprises Ltd

John Anthony Organisation

John Chilvers Ltd John Kelly Contracts

John Richards Shopfitters (Richards

John Worth Shopfitters Ltd Jones & Andrews Ltd Kennek Construction Keyplan Shopfitting Ltd Kiddie Of Southport Ltd Kingfield Shopfitters Ltd Kirkman & Jourdain Ltd Kos Contract Ltd L C R Contracts

Lambro Contracts Ltd Langar Group Leverton UK Ltd Liberty Shopfitters Linwood Retail Ltd London Shopfitters Ltd Lynn & Jones Storefitters Ltd Lynton Greenwood Ltd M & S Aluminium Systems Ltd M M Shopfitting & Joinery Ltd

M N A Ltd

Mactra Shop Equipment & Fittings Ltd

Maine Construction Manta Shopfitters Ltd

Mantisson Maple Joiners

Marmon Group Limited (The) Martin & Son (Edinburgh) Martin Hart Shopfitting Ltd Matrix Shopfitters Maxwell Interiors Ltd May Interiors Ltd Mbc Contracts Ltd Mcnicholl & Hughes Mdr Interiors Ltd

Meakins & Clinton Contracts Ltd

Mee Refurb Mentha & Halsall Ltd Mercia Interiors

Meridian Design & Build Ltd

Metafit Ltd Metz Construction Mewscraft Ltd

Millers Retail Design Ltd

Mintpage

Modular Environments Moranti Shopfitters Ltd Morris & Spottiswood Morton Retail Services Ltd N & B Shopfitters Ltd Nabco Scotland Ltd Nash Shopfitters

Nason Foster Ltd

Nationwide Store Fit Services Ltd

Navarre Interiors Ltd Nellbridge Ltd Newey Installations Ltd

Newman Scott

Nexus Retail Interiors Ltd Nicholson Retail Services Ltd

North Offshore Ltd Norwood Stretton Ltd Oakhurst Southport Ltd Oates Construction Ltd

Office & Retail Services Ltd Oldland Shop Fitters

Oracle Interiors Ltd

P 2 Contracts (Nottingham) Ltd

P C P Interiors

P.K Joinery & Interiors Ltd Pans Hill Design Ltd Patton Group

Paul Martin Shopfitters Ltd Pearce Group Ltd

Penyard Ltd

Peppiatt Contracts Ltd Pickett Shopfitters Ltd

Pirin Plc

Plan-It Contracts Ltd Portview Fit-Out Ltd

Premiercare Building Solutions Ltd

Premquip (U.K) Ltd

Prime Design Shopfitters Ltd

Primero Contracts Probuild UK Ltd Product Plan Profile Shopfitting

Project Solutions Shopfitting Ltd

Protec Services Ltd Quadraco Quinn Interiors

R & H Project Solutions Ltd

R D D Ltd

Radius Shopfitters Ltd Railston Design Ltd Rapeed Design Rd Shopfitting Ltd Realhurry Ltd Realm Projects Ltd Record Ltd

Red Interior Solutions Ltd Redbox Contracting Redgates Contracts Ltd

Replan

Retail Book Display Ltd RNB Contracts Ltd Rock Solid Construction Ltd Roebuck & Holmes Ltd Routledge & Young Ltd

Rowntrees Ltd

Roy Dickens Associates Ltd Ruggles & Jeffery Ltd Rylance Construction Ltd S M D Building Services Ltd

S P Joinery Ltd Salepoint Ltd Salmar Construction

Scotfit Shopfitting Contractors Ltd Scott James Commercial Ltd Securefront Systems Ltd Select Shopfitters Ltd

Sherwood Aluminium Systems Ltd

Shop-Fit Ni Ltd Shopfit UK Hull Ltd Shopspec Interiors Ltd Simpson (York) Ltd Sixsmith Woodworking Ltd Solent Shopfitting Contractors Ltd South West Shopfitters UK Ltd Southern Shopfitting & Interiors Ltd

Space Craft Projects Ltd

Stag Shopfitting Ltd Stag Shopfronts Ltd Stage 2 Ltd

Stephen Metcalf Ltd Stewart Fraser Ltd Stoneforce Ltd Stopps Ltd Storefix Ltd

Straight Impact Stuart Shop Fittings Ltd

Styles & Wood Summit Retail Display Ltd Superior Shopfitting Ltd

Swanson Swift Force Ltd

T A Knox Shopfitters Ltd

T W Clark Ltd Tamerek Ltd Task Displays Ltd Tekne Shopfitting Telford Construction Ltd

Testdale Shopfitting & Design Ltd The Centaur Shopfitters Ltd The Sloane Group Holdings Ltd Think Bespoke Ltd Thirteen Twenty Contracts Ltd

Thomas Johnstone

Thomas Muckle & Sons Ltd

Three-Met Shopfitters

Tienda Ltd Tookan Ltd

Topdraw Interior Contractors Ltd Total Design Shopfitting Services Ltd

Trade Shop Fitters Ltd Transit Retail Services Tremlett & Turner Ltd Trent Shopfitters Triplar Ltd

Truelove Shopfitting Ltd Tube Slotting Services Ltd Turn Key Projects Ltd Umdasch Shop Concept

Uni-Fit Ltd

Universal Contracts UK Ltd

V R I Ltd Vale UK Ltd

Vanguard Contracts Ltd Vaw Interior Solutions Vincents Shopfitters Ltd

Vivid Interiors Vizona (Vitrashop Group)

W Braithwaite & Son Ltd W.J.G.Storefitters W Rose & Sons Ltd Wakefield Store Fitters Ltd

Walkerboon Ltd Wanzl I td

Wardell Shopfitters Ltd Weimann Ltd White Rose Services

Willow Project Management Ltd

Wilton Cobley Ltd Wow Projects Ltd Yellowley Ltd

Yorkshire Shop Fitters Ltd

Source: MTW Research

The UK Shopfitters industry is currently estimated to be worth around £xx billion, with the above companies estimated to account for just over 90% of the total industry in 2008 by value.

In 2009, there are around 920 individual Shopfitters active in the UK, though the industry is relatively consolidated in value terms, with the above companies reporting sales of around £xx billion, representing more than 90% of total industry sales. This report reviews the performance of these companies, defined as the 'Shopfitters market', since 2004 and identifies likely future prospects to 2013 alongside company rankings and profiles.

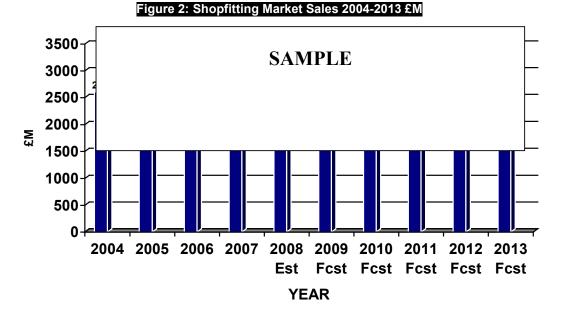
This quantitative report is based principally on company sales returns and balance sheets, supported where appropriate by additional primary research from the industry, secondary data from trade journals, industry commentators etc., and our own estimates based on previous background experience of researching the UK Shopfitting market.

#### 2.3 Shopfitting Market Performance 2004-2013

The following section reviews the overall, combined performance of the selected Shopfitters in terms of sales revenue, profit, assets, liabilities and net worth since 2004 and provides forecasts to 2013.

#### 2.3.1 Shopfitting Market Sales Revenue 2004-2013

The following table illustrates the performance of the Shopfitters market in terms of combined sales revenues between 2004 and 2008 and forecasts to 2013:-



### Source: MTW Research / Company Financials

The above chart illustrates our estimates of the sales performance of the Shopfitters market, based on actual sales returns and revenue estimates based on annual returns and balance sheets.

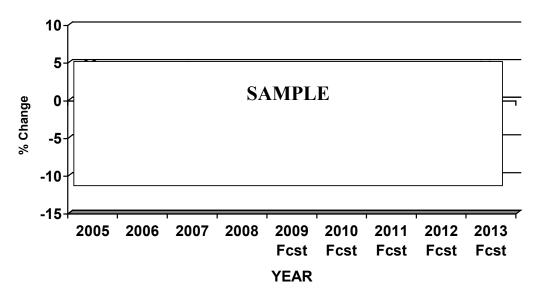
In 2007, the combined sales of the Shopfitters identified reached just over £xx billion, an xxxx of around x% since 2006 reflecting xxxxx trading conditions following xxxxx during 2006. Sources indicate that whilst there was some degree of xxxx xxxxxx in the market during the first half of 2008, xxxx xxxxxx xxxxxx and a number of other key market influences resulted in a xxxxxx second half of the year and a xxxxxx xxxxx in Q3 and Q4 2008.

During mid-late 2008, non-food retail sales xxxx xxxxxxx, leading to a growing trend of xxxxxx xxxxxx of Shopfitting projects, particularly within the non-commodity goods retail sector. As such, the market is expected to have xxxxxx xxxxxxx during 2008 overall, with the year polarised between reasonable growth in xxxx xxxxxxx xxxxx and rapid xxxxxxx xxxxx in the xxxxxx

The Shopfitting market remains highly dependent on the UK

The annual change in sales revenue by the Shopfitters market is illustrated in the following chart:-

# © MTW Research 2009 Figure 3: Shopfitters Market Total Sales % Change 2004-2013



Source: MTW Research / Company Financials

The chart illustrates that the

As such, despite some

Forecasts for 2009 and early 2010 are for a further

Whilst consumer expenditure on food and commodity goods is likely to

Whilst unprecedented levels of public sector

The impact of the current recession is likely to

For suppliers to Shopfitters

# 2.3.2 Shopfitters Market Profit 2004-2013

The following table illustrates the performance of the Shopfitters market in terms of profitability between 2004 and 2008 and provides forecasts to 2013:-

#### 2.4 Shopfitters Industry Trend Indicators

The following section represents the findings of MTW's analysis of the £x billion UK Shopfitters industry based on primary research and quantitative statistics. The following data is based on representative samples from the total Shopfitters industry, which is currently estimated to include around 920 individual companies. Confidence levels for the following data are expressed at 99%(+/- 5%) in volume terms.

#### 2.4.1 Shopfitters Market Share by Growth, Decline & Static Sales

The following chart illustrates the performance of the UK Shopfitters market during the last 12 months to December 2008 in terms of revenue performance:-

Sales Static
x%
Sales Decline
x%
Sales Growth

Figure 12: Shopfitters Industry – Market Share by 12 Month Sales Performance

#### Source: MTW Research / Company Accounts

As illustrated, during the last 12 months to December 2008, xx% of the estimated total of 920 Shopfitters experienced growth in sales revenue, reflecting

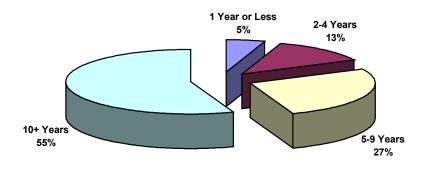
Indications are that those companies reporting growth in 2008 experienced

The mixed scenario in terms of

#### 2.4.2 Shopfitters Industry – Industry Structure by Age of Company

The mix by age of companies active in this sector are key indicators of an industry's fundamental health and level of business confidence and also indicate the level of optimism regarding future performance. The following chart illustrates the mix by age of companies in 2008:-

Figure 13: Shopfitters Industry – Market Share by Age of Company



Source: MTW Research / Trade Sources

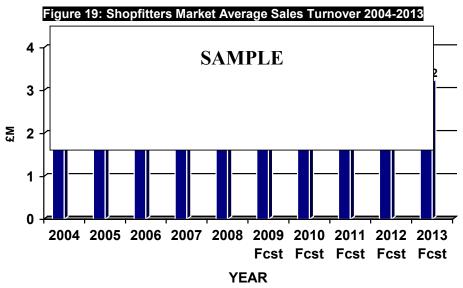
Despite relatively

#### 2.5 Shopfitters Company Average Sales Performance 2004-2013

The following section illustrates the average performance of a Shopfitters company in terms of revenue, profit, assets, liabilities and net worth.

## 2.5.1 Shopfitters Market Average Sales Revenue 2004-2013

The following table illustrates the average sales revenue of the Shopfitters market since 2004 and forecasts to 2013:-



Source: MTW Research / Company Financials

As illustrated, the 'average shopfitter' reported sales of £xx million in 2008, reflecting a period of xxxx xxxx in average sales as the market continues to

# 3. Shopfitters Company Rankings

#### 3.1 Introduction to the Rankings

The following section ranks the companies identified in the previous chapter by various key financial indicators. It should be noted that each company will have varying degrees of activity within this sector and will include an element of variation in terms of product and service portfolio.

Where possible, we have used the financial information reported by each company. However, for small and medium sized companies reporting obligations are less strict and these companies are not obliged to disclose turnover, profit before tax and other information such as number of employees etc. Where this data does not exist, MTW have provided an estimate based on previous performance, industry averages, other financial indicators and background knowledge of the industry.

Whilst we endeavour to attain high levels of accuracy, it should be borne in mind, therefore, that the rankings and other information provided within this report may contain an element of estimation.

# 3.2 Shopfitters Sales Estimates & Turnover Rank

## 3.2.1 Shopfitters Ranking by Turnover - 2008

The table illustrates our estimates of the turnover rank for each shopfitter in 2008:-

	Table 3	30: Rar	nking by Turnover 2008 - Shopfitte	ers
1.	#tyl## & W##d		J#hn R#ch#rd# #h##f#tt#r#	140. B # # #h##f#tt#ng Ltd
2.	##tt#n Gr### ###****** Cr### Ltd (##C ###*****)		#\#### Ltd	141. #t##rt #h## F#tt#ng# Ltd
3. 4.	###rc# Gr### Ltd (##G ###rc#) M#rr## & ###tt##w##d		C#ntr#I #h##f#tt#r# Ltd W Br##thw#### & ##n Ltd	142. G#ry Bl#ff 143. Thr##-M#t #h##f#tt#r#
5.	H#v#I#ck ##r### #Ic		#dw#n Dy##n & ##n# Ltd	144. ##c#r#fr#nt #y#t#m# Ltd
6.	##m###n (Y#rk) Ltd		##r### #h## F#tt#ng & #nt#r##r# Ltd	145. K#dd## #f ###th##rt Ltd
7.	M#rm#n Gr### L#m#t#d (Th#)		T#kn# #h##f#tt#ng	146. #lk#n C#n#tr#ct##n Ltd
8.	H#r#t Gr### (N#rth#rn)		B#rk#r #nt#r##r#	147. JB# C#ntr#ct#
9.	#I#n N#tt#II Ltd	79.	#d#m# J##n#ry	148. D##m#nd #r#j#ct# (#K) Ltd
	W#nzl Ltd	80.	##t## C#n#tr#ct##n Ltd	149. ##I###nt Ltd
	#M# R#t##I #nt#r##r#		#lb##n D###gn & F#br#c#t##n	150. G W # #h##f#tt#ng #n#t#ll#t##n# Ltd
	Th#m## J#hn#t#n#		Q##nn #nt#r##r#	151. #r#cl# #nt#r##r# Ltd
	V#I# #K Ltd		H#II# #f #h##b#ryn### Ltd	152. J#hn W#rth #h##f#tt#r# Ltd
	J M #c#lly Ltd		M#rt#n & ##n (#d#nb#rgh)	153. #MB C#ntr#ct# Ltd 154. L#nd#n #h##f#tt#r# Ltd
	V#z#n# (V#tr##h## Gr###) G##rg# #h#rk#y & ##n# Ltd		R##Im #r#j#ct# Ltd #c#rn #h##f#t	155. #x##m C#ntr#ct# Ltd
	##rtv##w F#t-##t Ltd		D#II#r R## Ltd	156. #h#rw##d #l#m#n##m #y#t#m# Ltd
	####nby (M#C# Gr### #lc)		T##nd# Ltd	157. H W D #h##f#tt#r# Ltd
	#rtf#rm #nt#rn#t##n#l		Cr##c#nt #n#t#ll#t##n# Ltd	158. D#nc#n M#xw#ll #t#r#f#tt#r# Ltd
20.	C#rd#n#l #h##f#tt#ng & #y#t#m#	90.	##x#m#th W##dw#rk#ng Ltd	159. N#bc# #c#tl#nd Ltd
21.	V#v#d #nt#r##r#	91.	Tr#nt #h##f#tt#r#	160. ###t#rn R#g##n#l #h##f#tt#r# Ltd
	N#v#rr# #nt#r##r# Ltd		D#rtm##th G#n#r#l C#ntr#ct#r#	161. D G ##dn#y Ltd
	G W # Gr### Ltd		B#rl#ycr#ft Ltd	162. # R J #h##f#tt#r# Ltd
	B#rl#w Gr### Ltd		T##k D###I#y# Ltd	163. #ct#v #r#j#ct# Ltd
	B#rnw##d #h##f#tt#ng		By#rd & Gr##n Ltd	164. B#r##II Ltd
	B#nn#r H#ld#ng# Br#dgf#rd #nt#r##r# Ltd		Lynn & J#n## #t#r#f#tt#r# Ltd #c#tf#t #h##f#tt#ng C#ntr#ct#r# Ltd	165. D##I #rch#t#ct#r#I #I#m#n##m #y#t#m#
	JD# Gr###		C#r#y & Gr##n#I#d# Ltd	166. M#r#d##n D###gn & B##ld Ltd 167. C#ntr#l#n# #h##f#tt#ng Ltd
	B##t#n #nt#r##r# Ltd		R#ggl## & J#ff#ry Ltd	168. R####d D###gn
	M#nt###n		Tr#ml#tt & T#rn#r Ltd	169. #I#t# #h##f#tt#r# Ltd
	J#m## F Mcc##		R##I#n	170. M#y #nt#r##r# Ltd
32.	M#II#r# R#t##I D###gn Ltd	102.	#r#m#r# C#ntr#ct#	171. #l#w##d #K
33.	#md##ch #h## C#nc##t	103.	#t##h#n M#tc#lf Ltd	172. #tr##ght #m##ct
	######tt C#ntr#ct# Ltd		#dg#r #h##f#tt#ng Ltd	173. #r#m##rc#r# B##ld#ng ##l#t##n# Ltd
	R##Ih#rry Ltd		R##tl#dg# & Y##ng Ltd	174. ##tr#m#rk Ltd
	CT#		V#ng##rd C#ntr#ct# Ltd	175. #ck#tt# Gr### Ltd
	R##I#t#n D###gn Ltd # # #m#th C#ntr#ct# Ltd		D#gh#r & M##r# Ltd	176. #ndbr#dg# #nt#rn#t##n#l #K Ltd
	G##dm#n H#ch#n# #lc		#r#f#I# #h##f#tt#ng #bb#tt #nt#rn#t##n#I #lc	177. C##c# ##r### Ltd 178. #nt#r##r ##rv#c# C#ntr#ct# Ltd
	Th# #l##n# Gr### H#ld#ng# Ltd		J#n## & #ndr#w# Ltd	179. R##b#ck & H#Im## Ltd
	D#I# #K		##r#n #lc	180. ##mm#t R#t##I D###I#y Ltd
	Wh#t# R### ##rv#c##		#nf#t Ltd	181. Th#rt##n Tw#nty C#ntr#ct# Ltd
43.	N#wm#n #c#tt	113.	Bl#w & #cr#m#h#w Ltd	182. #t#g# 2 Ltd
44.	R#d### #h##f#tt#r# Ltd	114.	CDM #h##f#tt#ng Ltd	183. T # Kn#x #h##f#tt#r# Ltd
	K#rkm#n & J##rd##n Ltd	115.	#x#t#r #h##f#tt#ng & B##ld#ng ##rv#c##	184. D#w Gr##n C#ntr#ct#
	V#nc#nt# #h##f#tt#r# Ltd	440	Ltd	185. T#lf#rd C#n#tr#ct##n Ltd
	R#c#rd Ltd		C#ntr##t #h##f#tt#r#	186. Bl#ckw#ll #r#j#ct# Ltd
	#lb#rt ##d#n Ltd N#rth #ff#h#r# Ltd		###c# Cr#ft #r#j#ct# Ltd K#nn#k C#n#tr#ct##n	187. # H##g##d Ltd 188. Gr#tt#n D#v#I##m#nt# Ltd
	H#dl#y #l#ctr#c#l		T#t#I D###gn #h##f#tt#ng ##rv#c## Ltd	189. M#tr#x #h##f#tt#r#
	C#m#l#t# #h##f#tt#ng Ltd	120	#rch#t#ct#r#l #l#m#n##m #y#t#m# Ltd	190. B#rk#ng #h##fr#nt# Ltd
	Ch##h#r# C#ntr#ct# #h##f#tt#ng Ltd		R#y D#ck#n# ####c##t## Ltd	191. Gr##n##d# #h##f#tt#ng Ltd
	H#rt# W##dw#rk#ng		####r##r #h##f#tt#ng Ltd	192. N#w#y #n#t#ll#t##n# Ltd
54.	L#mbr# C#ntr#ct# Ltd	123.	# # J##n#ry Ltd	193. # M D B##ld#ng ##rv#c## Ltd
55.	D##n# & #m## #h##f#tt#ng Ltd	124.	Q##dr#c#	194. J B#ch#n#n J##n#r# Ltd
	L#ng#r Gr###		Mcn#ch#ll & H#gh##	195. ##ny#rd Ltd
	J##h##n# #h##f#tt#r# Ltd		N#x## R#t##I #nt#r##r# Ltd	196. ##t#r# H#rr###n Ltd
	Ch#rl## #v#n# Ltd		G K R#w & C# Ltd	197. # D B#k#r #h##f#tt#r# Ltd
	Fr#nch (J##n#ry) Ltd		##Im#r C#n#tr#ct##n	198. V R # Ltd
	#M #y#t#m #K N###n F##t#r Ltd		N & B #h##f#tt#r# Ltd R#dg#t## C#ntr#ct# Ltd	199. M#rc## #nt#r##r# 200. J#hn K#lly C#ntr#ct#
	J C M R#t##l ##rv#c##		G # C D#rw#nt C#n#tr#ct##n	200. 3#iiii K#iiy C#iiii#ci# 201. #t#r#f#x Ltd
	# ##II#ck Ltd		##kh#r#t ###th##rt Ltd	202. K#ngf##ld #h##f#tt#r# Ltd
	#t#w#rt Fr###r Ltd		H#tch###n## C#n#tr#ct##n Ltd	203. C##tl## #nt#r##r# Ltd
	D# B##l#y C#ntr#ct# Ltd		Tr##I#r Ltd	204. Gl#b#l R#t##l #nt#r##r#
	M#nth# & H#I##II Ltd	135.	C#l#d#n## C#ntr#ct# Ltd	205. B#lm#r #nt#r##r C#ntr#ct# Ltd
	W#lt#n C#bl#y Ltd		JBM #h##f#tt#ng Ltd	206. M#tz C#n#tr#ct##n
	#t#n#f#rc# Ltd		G#r#nn# #h## F#tt#ng Ltd	207. RD #h##f#tt#ng Ltd
	###r#t #K Ltd		#n#v#r##I C#ntr#ct# #K Ltd	208. Tr#d# #h## F#tt#r# Ltd
70.	Cl#m#nt# Ltd	139.	Gr##m# ##h #h##f#tt#r# Ltd	209. N#rw##d #tr#tt#n Ltd

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210. FG L#br#ry #r#d#ct# Ltd	269. ##hlyn (Y#rk#h#r#) Ltd	328. # 2 C#ntr#ct# (N#tt#ngh#m) Ltd
211. R & H #r#j#ct ##l#t##n# Ltd	270. #mb #r#j#ct# Ltd	329. T##dr#w #nt#r##r C#ntr#ct#r# Ltd
212. R#db#x C#ntr#ct#ng	271. W#II#w #r#j#ct M#n#g#m#nt Ltd	330. C#ntr#l C#ntr#ct# (#K) Ltd
213. L C R C#ntr#ct#	272. M & # #l#m#n##m #y#t#m# Ltd	331. M#w#cr#ft Ltd
214. J#d# #h##	273. C###t#I #n#t#II#t##n# & ##rv#c## Ltd	332. #.K J##n#ry & #nt#r##r# Ltd
215. #I#n-#t C#ntr#ct# Ltd	274. #tl## D###l#y Dhb Ltd	333. C#nc##t# D###gn & B##ld Ltd
216. T#rn K#y #r#j#ct# Ltd	275. W##m#nn Ltd	334. # & H Gr#ff#th Ltd
217. #I#m#n##m W#nd#w# & #h##fr#nt# Ltd	276. # & D #h##f#tt#ng Ltd	335. C###t#I C#ntr#ct# #K Ltd
218. B### #y J##n#r# Ltd	277. #m#g# D###l#y# #K Ltd	336. M#rt#n R#t##l ##rv#c## Ltd
219. K## C#ntr#ct Ltd	278. Th#m## M#ckl# & ##n# Ltd	337. D & H D###I#y Ltd
220. T#b# # #tt#ng ##rv#c## Ltd	279. #h##-F#t N# Ltd	338. #n#gm#
221. H#n##n #r#j#ct#	280. #h##f#t #K H#II Ltd	339. #MN C#ntr#ct# Ltd
•	281. M#xw#II #nt#r##r# Ltd	
222. CJ #h##f#tt#ng Ltd	282. #r#d#ct #l#n	340. GDC D###gn 341. G #t#c#y J##n#ry Ltd
223. Dym#nd #ng#n##r#ng & M#t#l #r#d#ct#		341. G ##### 3##### Ltd 342. M#nt# #h####tt#r# Ltd
224. ###th W##t #h##f#tt#r# #K Ltd	283. D.# Fr#nc## (#h## F#tt#r#) Ltd	
225. #Im#n #h##f#tt#r# Ltd	284. ###t#rn #h## #q###m#nt Ltd	343. W#k#f##ld #t#r# F#tt#r# Ltd
226. #r#mq### (#.K) Ltd	285. N##h #h##f#tt#r#	344. M## R#f#rb
227. H#wk B##ld#r# & #h##f#tt#r# Ltd	286. C#ntr#l 4 Ltd	345. Y#rk#h#r# #h## F#tt#r# Ltd
228. Br#y#h##ld# Ltd	287. DJ# #r#j#ct M#n#g#m#nt Ltd	346. V#w #nt#r##r ##l#t##n#
229. N#t##nw#d# #t#r# F#t ##rv#c## Ltd	288. ###th#rn #h##f#tt#ng & #nt#r##r# Ltd	347. Dr#k## #h##f#tt#ng
230. HRJ #h##f#tt#r# Ltd	289. #ngl## #h##f#tt#ng N#rw#ch Ltd	348. J#t #nt#r#r### Ltd
231. T#m#r#k Ltd	290. BH C#n#tr#ct##n ##rv#c## Ltd	349. #I##n# D###gn Ltd
232. CD# C#n#tr#ct##n ##rv#c## Ltd	291. Y#ll#wl#y Ltd	350. #r#j#ct ##l#t##n# #h##f#tt#ng Ltd
233. Ryl#nc# C#n#tr#ct##n Ltd	292. R#ck ##l#d C#n#tr#ct##n Ltd	351. #bk# Ltd
234. M#rt#n H#rt #h##f#tt#ng Ltd	293. Bl#k# #nt#r##r# Ltd	352. T W Cl#rk Ltd
235. M#t#f#t Ltd	294. C#m#### #nt#r##r# Ltd	353. Tr#n##t R#t##I ##rv#c##
236. #xc#l###r #h##f#tt#r# Ltd	295. H#mm#ng & M#rr## Ltd	354. #bl# #h##fr#nt#
237. W#w #r#j#ct# Ltd	296. F#rmb#r Ltd	355. #dv#nc#d #h##fr#nt# Ltd
238. ##I#ct #h##f#tt#r# Ltd	297. #dv#nc# #h## F#tt#ng Ltd	356. H#n##n C#ntr#ct# Ltd
239. D##m#nd #h## F#tt#ng Ltd	298. R#wntr### Ltd	357. #r#b##ld #K Ltd
240. #xc#l #h##f#tt#ng Ltd	299. #n#-F#t Ltd	358. #ng#l #r#j#ct# Ltd
241. H#rr## & H##l#y C#ntr#ct# Ltd	300. #w#n##n	359. B#rry Th#m## Ltd
242. M##n# C#n#tr#ct##n	301. R D D Ltd	360. M##I# J##n#r#
243. #IIf#t Ltd	302. C#nc#rd #h##f#tt#ng# Ltd	361. B#lm#nt #h##f#tt#r# Ltd
244. ##r# #h##f#tt#ng Ltd	303. Br#nd#n Fr##t Ltd	362. M##k#n# & Cl#nt#n C#ntr#ct# Ltd
245. J R C#b#n#t M#k#r# Ltd	304. #nth#ny W#II## #h##f#tt#r# Ltd	363. # W M D###gn# Ltd
246. #t#g #h##f#tt#ng Ltd	305. F#t#r# D###l#y & #h##f#tt#ng Ltd	364. Mdr #nt#r##r# Ltd
247. N#llbr#dg# Ltd	306. #ff#c# & R#t##I ##rv#c## Ltd	365. T##td#l# #h##f#tt#ng & D###gn Ltd
248. G D # D###gn & #h##f#tt#ng	307. #n##t C#n#tr#ct##n Ltd	366. 1#t ##r#r#
249. L#v#rt#n #K Ltd	308. W R### & ##n# Ltd	367. F#n# F#n##h C#ntr#ct# Ltd
250. #r#m# D###gn #h##f#tt#r# Ltd	309. M#ctr# #h## #q###m#nt & F#tt#ng# Ltd	368. #nd###nd#nt #h##f#tt#ng ##I#t##n# L
251. W#rd#ll #h##f#tt#r# Ltd	310. D#B #h##f#tt#r# Ltd	369. 110% #nt#r##r# Ltd
252. K#y#l#n #h##f#tt#ng Ltd	311. ##I#nt #h##f#tt#ng C#ntr#ct#r# Ltd	370. D# C#r##ntry & J##n#ry Ltd
253. #t#g #h##fr#nt# Ltd	312. Tr##l#v# #h##f#tt#ng Ltd	371. R#d #nt#r##r ##l#t##n# Ltd
254. Mbc C#ntr#ct# Ltd	313. #L# #K L#m#t#d	372. RNB C#ntr#ct# Ltd
255. C#II#w #h##f#tt#r# Ltd	314. T##k#n Ltd	373. M#r#nt# #h##f#tt#r# Ltd
256. C#nc##t D###l#y #y#t#m# (###thw##t)	315. M N # Ltd	374. N#ch#I##n R#t##I ##rv#c## Ltd
257. ##ck#tt #h##f#tt#r# Ltd	316. GB #r#j#ct# Ltd	375. #xc#nt Ltd
258. #h#####c #nt#r##r# Ltd	317. Th#nk B####k# Ltd	376. #r#t#c ##rv#c## Ltd
259. #c#tt J#m## C#mm#rc##l Ltd	318. #rt###n R#t##I D###I#y Ltd	377. Th# C#nt##r #h##f#tt#r# Ltd
260. M M #h##f#tt#ng & J##n#ry Ltd	319. M#d#l#r #nv#r#nm#nt#	378. #GM #nt#r##r# Ltd
261. GRC R#\##\ ##\#\##n# Ltd	320. W J G #\#r#f#\\#r#	379. H#n#v#r #h##f#tt#r# Ltd
262. L#b#rty #h##f#tt#r#	321. #bl# C#ntr#ct# Ltd	380. M#nt##g#
263. L#nw##d R#t##I Ltd	322. J#hn #nth#ny #rg#n###t##n	381. W#lk#rb##n Ltd
264. # C # #nt#r##r#	323. #ldl#nd #h## F#tt#r#	382. F#f# #h##f#tt#ng ##rv#c## Ltd
265. #w#ft F#rc# Ltd	324. ##n# H#ll D###gn Ltd	383. D#rryw##d D###I#y
266. Ch#rt#r#d #h##f#tt#r# Ltd	325. #ll#n B#wd#n #n#t#ll#t##n# Ltd	384. J#hn Ch#lv#r# Ltd
267. ###I M#rt#n #h##f#tt#r# Ltd	326. #j#y #h##f#t M##nt#n#nc# Ltd	385. B#nd B#L Ltd
268. C##nty #h##f#tt#ng ##rv#c## Ltd	327. R#t##l B##k D###l#y Ltd	386. Lynt#n Gr##nw##d Ltd

Source: MTW Research / Company Accounts

## 3.2.2 Individual Shopfitters Company Sales Revenues

The following table illustrates the estimated turnover for each company for 2008:-

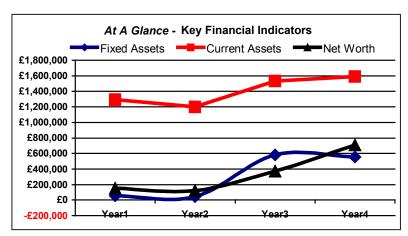
Table 31: Turnover Estimates (£M) 2008 - Shopfitters

# 4. Shopfitters Company Profiles

#### Sample Plc - Company Overview & 'At a Glance'

Sample Place Sample Road Sample Hertfordshire Postcode Tel: Sample

Sample Plc is a Public limited with share capital company, incorporated on November 22, 1996. The company's main activities are recorded by Companies House as "The manufacture and distribution of shop fittings and



display equipment". In early 2009, the company has an estimated 50-60 employees.

To year end 31-Dec-05, Sample Plc is estimated to have achieved a turnover of around £4.0 million. Pre-tax profit for the same period is estimated at around £0.1 million.

The following table briefly provides a top line overview on Sample Plc:-

Company Name	Sample Plc
Brief Description of Activities	The manufacture and distribution of shop fittings and display equipment.
Parent Company	Sample LIMITED
Ultimate Holding Company	Sample LIMITED
Estimated Number of Employees	50-60
Senior Decision Maker / Director	Sample Sample

The following table illustrates the company's key performance indicators for the last 4 years:-

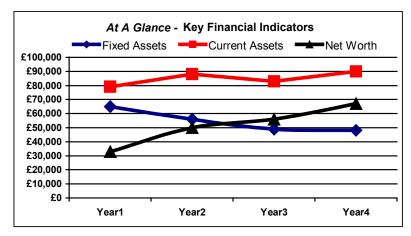
#### Sample Pic - 4 Year KPIs to Year End 31-Dec-05

Cample 1 ic - 4 real it is to real End 51-Dec-05						
Key Indicator £	Year End 31-Dec-02 (Year1)	Year End 31-Dec-03 (Year2)	Year End 31-Dec-04 (Year3)	Year End 31-Dec-05 (Year4)		
Fixed Assets	£56,000	£43,000	£580,000	£554,000		
Current Assets	£1,294,000	£1,202,000	£1,533,000	£1,591,000		
Current Liabilities	£1,199,000	£1,123,000	£1,510,000	£1,236,000		
Long Term Liabilities	£0	£0	£230,000	£200,000		
Net Worth	£151,000	£122,000	£373,000	£709,000		
Working Capital	£95,000	£79,000	£23,000	£355,000		
Profit per Employee	-£1,039	-£588	£4,736	£2,615		
Sales per Employee	£60,980	£59,373	£73,830	£77,519		
1	1	I	ı			

#### Sample Ltd - Company Overview & 'At a Glance'

Unit 3a-3c Sample Industrial Estate Sample Road Liskeard Cornwall Sample Tel: Sample

Sample Ltd is a private limited with share capital company, incorporated on October 14, 1997. The company's main activities are recorded by Companies House as "Manufacture of other office



and shop furniture". In early 2009, the company has an estimated 5-10 employees.

To year end 31-Mar-08, Sample Ltd is estimated to have achieved a turnover of around £0.3 million.

The following table briefly provides a top line overview on Sample Ltd:-

Company Name	Sample Ltd
Brief Description of Activities	Manufacture of other office and shop furniture.
Parent Company	n/a
Ultimate Holding Company	n/a
Estimated Number of Employees	5-10
Senior Decision Maker / Director	Sample

The following table illustrates the company's key performance indicators for the last 4 years:-

#### Sample Ltd - 4 Year KPIs to Year End 31-Mar-08

Key Indicator £	Year End 31-Mar-05 (Year1)	Year End 31-Mar-06 (Year2)	Year End 31-Mar-07 (Year3)	Year End 31-Mar-08 (Year4)
Fixed Assets	£65,000	£56,000	£49,000	£48,000
Current Assets	£79,000	£88,000	£83,000	£90,000
Current Liabilities	£84,000	£76,000	£67,000	£60,000
Long Term Liabilities	£27,000	£18,000	£9,000	£11,000
Net Worth	£33,000	£50,000	£56,000	£67,000
Working Capital	-£5,000	£12,000	£16,000	£30,000
Profit per Employee	n/a	n/a	n/a	n/a
Sales per Employee	n/a	n/a	n/a	n/a